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Date: 1st February 2026

Dear UK POWER NETWORKS (OPERATIONS) LIMITED,

UK POWER NETWORKS (OPERATIONS) LIMITED submitted Future Fleet (the Project) to be considered for funding through the Alpha Phase of Round 5 of the Strategic Innovation Fund (SIF). In our SIF Funding Decision issued on 1st February 2026, we selected the Project for conditional funding for the Round 5 Alpha Phase and as a result we are now issuing this SIF Project Direction to implement that decision.

UK POWER NETWORKS (OPERATIONS) LIMITED must comply with the conditions contained in this SIF Project Direction as a condition of the Project receiving funding through the SIF. These conditions can be found in the Schedule to this document.

Progression through SIF Phases

The SIF consists of a multi-phase approach for Projects in order to mitigate the risk associated with innovations. The Discovery Phase focuses on feasibility, the Alpha Phase on experimental development, and the Beta Phase on deployment and demonstration. The Innovation Challenge issued for each Round will state if a Project can apply directly to Alpha or Beta, without the requirement to have progressed through Discovery and Alpha.

Role of UK Research & Innovation (UKRI)

As per Chapter 1 of the [SIF Governance Document](#) the role of UKRI is to deliver the SIF in line with the SIF Governance Document - administering the funding programme, monitoring the delivery of Projects, collating data from Projects on benefits, making recommendations to Ofgem on operational matters, supporting third-party innovators and, where possible, successful Projects to become 'business as usual' activities. To support the success of the Projects and the SIF programme, we expect that the Funding Party and Project Partners collaborate with Ofgem and UKRI.

SIF Project Direction

Paragraph 5.14 of the SIF Governance Document states that a SIF Project Direction will:

- Set out the Project-specific conditions, to which the Funding Party is committing in accepting SIF Funding.
- Require the Funding Party to undertake the Project in accordance with the commitments made in the Application. Where appropriate, the SIF Project Direction may therefore include extracts from the Application or refer to specific sections of the Application.
- Where applicable, set out conditions (such as Project stage gates) linked to milestones and deliverables, which Projects must meet.
- Set out the SIF Approved Amount for the Project, that will form part of the calculation contained in the SIF Funding Direction issued by the Authority under chapter 7 of the SIF Governance Document.
- Set out the Project budget that the Funding Party must report against and how variations in the Project budget will be reported.
- Where applicable, set out special information sharing requirements applicable to the Project.
- Set out the mechanism for the Funding Party receiving the SIF Approved Amount as set out in the SIF Funding Direction.

All SIF Project Direction requirements are detailed in the Schedule to this SIF Project Direction.

Decision

Provided the Funding Party complies with the SIF Governance Document and with the Schedule to this SIF Project Direction, the Project is deemed to be an Eligible SIF Project.

This SIF Project Direction constitutes notice pursuant to section 49A (Reasons for decisions) of the Electricity Act 1989.

Marzia Zafar

Deputy Director, Decentralisation & Digitalisation

SRO for the Strategic Innovation Fund

For and on behalf of the Authority

Schedule to SIF Project Direction

1. PROJECT DETAILS

Application number: 10179023

Project title: Future Fleet

Innovation Challenge/Project Phase: High-Energy Demand Point Integration/ Round 5 Alpha Phase

Project start date: 1st February 2026

Project end date: 30th September 2026

SIF Approved Amount for SIF Funding: £499,815

2. PREAMBLE

This SIF Project Direction is issued by the Gas and Electricity Markets Authority (the "Authority") to UK POWER NETWORKS (OPERATIONS) LIMITED (the "Funding Party") pursuant to the SIF Governance Document issued pursuant to Special Condition 9.9 of the Electricity Distribution Licence. It sets out the conditions to be complied with in relation to Future Fleet (the "Project") as a condition of it being funded under the SIF Funding Mechanism, as defined in the SIF Governance.

Unless otherwise specified, defined terms in this SIF Project Direction have the meaning given to them in the Licence or Appendix 1 of the SIF Governance Document.

References to specific sections of the Funding Party's Application in this SIF Project Direction are, for ease of reference, made by referring to the section number in the Funding Party's Application.

3. PROJECT-SPECIFIC CONDITIONS

In accepting funding for the Project, the Funding Party is subject to the following Project-specific condition(s):

Condition 1

The Funding Party must not spend any SIF Funding until contracts are signed with the Project Partners named in Table 1 for the purpose of completing the Project.

Table 1. Project Partners

VOLTEMPO GROUP LIMITED
MARITIME TRANSPORT LIMITED

ENERGY SYSTEMS CATAPULT LIMITED BARINGA PARTNERS LLP VOLTLOADER LIMITED

Condition 2

The Funding Party must report on the financial contributions made to the Project as set out in its Application. Any financial contributions made over and above that stated in its Application should also be reported and included on the Innovation Funding Service (IFS).

Condition 3

The Funding Party must make reasonable endeavours to participate in all meetings related to the Project that they are invited to by Ofgem, UKRI and Department for Energy Security and Net Zero during the Alpha Phase.

Condition 4

The Project will be allowed a flexible start date and duration within the 8-month period from the date the Project Direction is issued. The Project must tell the monitoring officer the start date and end date of the Project.

Condition 5

Prior to the end of Phase meeting, the Funding Party must provide to the Monitoring Officer a stakeholder engagement plan setting out how the Project will engage with a wider range of relevant stakeholders beyond the core consortium. This must include planned engagement with stakeholders from the Zero Emission HGV and Infrastructure Demonstrator (ZEHID) programme and with local and regional planning bodies, including Regional Energy Strategic Plans (RESPs).

Condition 6

Prior to the end of Phase meeting, the Funding Party must provide to the Monitoring Officer an updated risk management summary addressing risks associated with data inputs, data quality, and data sources. This should set out mitigation measures and explain how data-related risks will be managed to ensure the Project can deliver its intended outputs in a timely manner.

Condition 7

Prior to the end of Phase meeting, the Funding Party must provide to the Monitoring Officer:

- a summary of how learning from relevant international case studies has informed the Project's approach. This should include specific examples of comparable freight electrification or charging hub operational models and a clear explanation of how this learning has influenced the Project's proposed solutions;
- a dissemination summary setting out how key learning from the Project will be shared openly. This should include consideration of issues related to the provision, operation, and income distribution of electric HGV charging hubs, to support wider replication and competition.

4. COMPLIANCE

The Funding Party must comply with Special Condition 9.9 of the Electricity Distribution Licence, the SIF Governance Document and with this SIF Project Direction.

5. SIF APPROVED AMOUNT

The SIF Approved amount of £499,815 (as detailed under Section 1: Project details of this Project Direction) will be recovered by National Energy System Operator from GB customers and transferred to the Funding Party. The Funding Party is responsible for notifying National Energy System Operator of the bank account details to which transfers must be made, in addition to completing Annex 2 of this SIF Project Direction. If a Funding Party is required to return funding to National Energy System Operator, the reverse applies. The Funding Party must provide bank account details to National Energy System Operator within two weeks of accepting this SIF Project Direction.

6. PROJECT BUDGET

The Project Budget is set out in Annex 1 of this SIF Project Direction.

The Funding Party must report on expenditure against each line under the category total in the Project Budget and explain any projected variance against each line as part of its detailed report which is to be provided, in accordance with Chapter 7 of the SIF Governance Document. The Funding Party must report variations in the Project budget as outlined in Chapter 6 of the SIF Governance Document.

7. PROJECT IMPLEMENTATION

The Funding Party must undertake the Project in accordance with the commitments it has made in the Application and with the conditions of this SIF Project Direction. These include (but are not limited to) the following:

- (i) complete the Project on or before the Project completion date as detailed under Section 1 of the Schedule of this SIF Project Direction, and
- (ii) disseminate the learning from the Project at least to the level described in Chapter 3 of the SIF Governance Document. Dissemination of learning must be carried out whether the Project was concluded successfully or otherwise.

8. REPORTING

Ofgem and UKRI may issue guidance (and amend it from time to time) about the structure and content of the Project reporting required by Chapter 6 of the SIF Governance Document. The Funding Party must follow this guidance in preparing the reports.

As set out in Chapter 6 of the SIF Governance Document, the Funding Party may be required to submit an end of Phase report to the UKRI monitoring officer within six months of the Project ending, if the Project is not planning on submitting an Application to Beta Phase and, if the Funding Party submits an Application for the Project for Beta Phase but is not successful. Within this report, the Funding Party must submit information related to questions on Project delivery as detailed in Chapter 6, table 5 of the SIF Governance Document.

9. MONITORING

The Funding Party must comply with any reasonable request for information by its monitoring officer at UKRI and with related deadlines. Ofgem, with the support of UKRI, will together monitor Project delivery, impacts and benefits. Throughout the term of the Project, progress is monitored by UKRI through a monitoring officer. The monitoring officer is the first point of contact for official notifications, queries and correspondence with UKRI and the Authority, unless otherwise required by this SIF Project Direction.

As detailed in Chapter 6 of the SIF Governance Document, meetings with the monitoring officer will take place at regular intervals, as advised by Ofgem or the monitoring officer during the delivery of the Project, and at the end of each Project Phase.

10. EVALUATION

The Funding Party has acknowledged when it submitted its Application for this Project, that reporting information and data gathered during the Project's timescales (as detailed in Section 1 of this SIF Project Direction) will be used to evaluate Project performance. In addition, the Funding Party may be required to provide requested information outside of the Project timescales and, in particular, for the period from the Project end date to the end of the SIF Programme. Further data and reporting information may be requested (frequency and method based on requirement) outside of standard monitoring and reporting requirements as deemed necessary. Further data and information requirements must be complied with by the Funding Party and Project Partners.

11. DATA SHARING

As set out in Chapter 3 of the SIF Governance Document, the Funding Party must follow the Data Best Practice Guidance issued by Ofgem with regard to all data gathered or created in the course of a Project. We expect the Funding Party to document any reasons, such as commercial sensitivities, for desensitising data. As defined by, and in accordance with, Data Best Practice Guidance, Funding Parties must have a data triage process. Where multiple Project Partners are collaborating on a Project, the consortium must adopt a consistent Open Triage Process for the data related to the Project. Ofgem may require that Project information and data is also shared with other specified parties, such as parties working on complementary innovation funding programmes (subject to redaction of sensitive data).

12. CYBER SECURITY

It is the responsibility of the Funding Party and all Project Partners to implement and maintain appropriate security measures to protect personal data in accordance with The [GDPR \(General Data Protection Regulation\)](#) and [DPA \(Data Protection Act\) 2018](#). Protection of computer systems from unauthorised access or being otherwise damaged or made inaccessible must be in place alongside effective working practices. These must be maintained in line with the Funding Party's IT management strategies and policies.

13. PROJECT WORK PACKAGES

The Funding Party must provide an outline in its end of Project Phase meeting with its UKRI monitoring officer that verifies the Project work packages have been achieved or explains why they have not.

Project Work Packages are outlined below in Table 2, based upon details contained within Question 7 and Appendix Question 9 in the Funding Party's Application.

Table 2. Project Work Packages¹

Reference	Project Work Packages	Deadline	Overall objectives and key tasks	SIF Funding Request
WP1	Project Management	07/08/2026	<p>Describe overall Work Package Objectives</p> <ul style="list-style-type: none"> - To deliver the project on time, to budget and to SIF and internal governance requirements <p>Describe the high level tasks to achieve the work package objectives</p> <ul style="list-style-type: none"> 1.1. Mobilise partners and ensure contracts are signed 1.2. Plan: identify and agree on key milestones under each workstream, risks, dependencies, and review process, contracts set-up and onboarding 1.3. Monitor progress and learning, and report interim progress to Innovate UK 1.4. Prepare the project mid-point summary 1.5. Monitor progress and learning, and report final progress to Innovate UK 1.6. Produce end of phase reporting 	£56,520.00
WP2	eHGV fleet charging archetypes	07/08/2026	<p>Describe overall Work Package Objectives</p> <ul style="list-style-type: none"> - To develop fleet and charging location archetypes and associated insight into operator needs sufficient to inform energy demand modelling, and opportunities for smart energy schemes and business models for access to 	£90,175.00

¹ As outlined in in the Application or Project Plan appendix.

Reference	Project Work Packages	Deadline	Overall objectives and key tasks	SIF Funding Request
			<p>charging</p> <p>Describe the high level tasks to achieve the work package objectives</p> <p>2.1. Collate and develop a fleet segmentation analysis to categorise fleet archetypes and understand operator needs</p> <p>2.2. Understand fleet ownership models and Total Cost of Ownership (TCO) considerations for Heavy Goods Vehicle (HGV) electrification for each archetype</p> <p>2.3. Develop duty cycle assumptions per archetype and translate into approximate energy needs (volume, speed, location, time of day)</p> <p>2.4. Engage selected operators to test the potential to restructure duty cycles to capture energy management opportunities</p> <p>2.5. Develop charging facility archetypes (depot, on-route, destination, shared hub, etc.) and relate to available geospatial data</p> <p>2.6. Cross-reference fleet archetypes with charging facility archetypes to enable geospatial demand allocations</p> <p>2.7. Consolidate fleet and charging archetype report</p>	
WP3	Smart energy management schemes and business models	07/08/2026	<p>Describe overall Work Package Objectives</p> <p>- To identify and assess smart energy schemes and business model options for affordable charging access across fleet types, including feasibility, scalability, and relevance to different fleet types.</p>	£118,539.00

Reference	Project Work Packages	Deadline	Overall objectives and key tasks	SIF Funding Request
			<p>Describe the high level tasks to achieve the work package objectives</p> <p>3.1. Define a long-list of smart energy management opportunities that could reduce grid demand peaks and energy costs (e.g. smart charging, use of DG/storage, grid services revenues/V2G, reducing depot-based charging, swap-and-go tractors, I&C co-location, etc.)</p> <p>3.2. For each opportunity, qualitatively assess potential value and complexity, and prioritise shortlist to take forward for detailed assessment</p> <p>3.3. For prioritised schemes, assess enabling use cases and identify benefits (grid demand peak, energy cost, carbon)</p> <p>3.4. Identify required enablers (technical, business model, market, regulatory) and assess cost and complexity</p> <p>3.5. Set out range of business model options that can provide charging access across the range of fleet archetypes</p> <p>3.6. Assess the impact of business model options for fleet archetypes, with a focus on affordable charging access for smaller fleets</p> <p>3.7. Summarise opportunities across fleet and charging location archetypes and network levels</p>	
WP4	Grid impacts and business case	07/08/2026	<p>Describe overall Work Package Objectives</p> <p>- To create a geospatial mapping of eHGV charging demand against UKPNs network, and a cost/benefit assessment of smart energy schemes and business model options for affordable charging access across fleet types</p>	£159,476.00

Reference	Project Work Packages	Deadline	Overall objectives and key tasks	SIF Funding Request
			<p>Describe the high level tasks to achieve the work package objectives</p> <p>4.1. Source input data for geospatial allocation of demand across UKPN's regions</p> <p>4.2. Select input data for aggregate eHGV demand forecasts for UKPN's regions</p> <p>4.3. Develop geospatial allocation of demand based on archetype inputs from WP2 - counterfactual scenario / "electrify today's behaviour"</p> <p>4.4. Assess opportunity scenarios from WP3 for reducing peak demands and grid impacts - opportunity scenario / "benefits of intervention"</p> <p>4.5. Run geospatial allocation through UKPN's grid model to quantify counterfactual and opportunity scenario infrastructure needs and grid costs</p> <p>4.5. Utilise Baringa's energy price and ancillary/flexibility service price forecasts to model energy system benefits from smart energy schemes</p> <p>4.6. Develop cost/benefit assessment model to bring together grid cost, energy cost, and carbon benefits from smart energy schemes</p> <p>4.7. Model scenarios and sensitivities and create energy system CBA outputs</p> <p>4.8. Adapt ZEHID TCO model to develop coverage for additional fleet archetypes</p> <p>4.9. Assess impact of energy system benefits on TCO for fleet archetypes</p> <p>4.10. Assess impact of business model options on CAPEX/OPEX requirements for access to charging, with a focus on smaller fleets</p>	

Reference	Project Work Packages	Deadline	Overall objectives and key tasks	SIF Funding Request
WP5	Future opportunities, trial requirements & stakeholder engagement	07/08/2026	<p>Describe overall Work Package Objectives</p> <p>- To engage stakeholders and consolidate project analysis into a roadmap of future eHGV opportunities, with trial requirements defined to test the identified opportunities in real-world conditions and gather data to further test and validate business case assumptions</p> <p>Describe the high level tasks to achieve the work package objectives</p> <p>5.1. Develop stakeholder engagement plan and schedule sessions and workshops</p> <p>5.2. Run workshops with fleet stakeholders to understand new archetypes</p> <p>5.3. Run workshops with fleet stakeholders to assess degree of operational flexibility potential and test opportunities</p> <p>5.4 Provide input assumptions from fleet operators to qualify opportunities and feed into modelling</p> <p>5.5. Test, validate and iterate emerging conclusions with stakeholder group</p> <p>5.6. Select energy system and business model opportunities that require trials to test assumptions and benefits</p> <p>5.7. Set out experimental design required to test and validate opportunities</p> <p>5.8. Define trials requirements and enablers, and develop plans for potential Beta Phase trials</p>	£75,105.00

14. USE OF LOGO

The Funding Party and the Project Partners, External Funders and Project Supporters or subcontractors, as detailed in the Application, must not use the Innovate UK/UKRI and/or Ofgem logo for purposes associated with the Project in any circumstances.

As an alternative for use of both Ofgem and UKRI logos, all external Project communications must include the following standard form of wording:

- (i) "this project is funded by network users and consumers under the Strategic Innovation Fund, an Ofgem programme managed in partnership with UKRI."

For additional guidance, refer to the communications and media guidelines for competition winners, detailed as part of your delivery pack. These guidelines are designed to help with some suggestions and encourage you to take a proactive approach to communicating about your Project.

15. SHARING OF LESSONS LEARNED

The Funding Party is required to ensure that the sharing of lessons learned and the facilitation of knowledge transfer is conducted as effectively as possible, to ensure that all parties, and therefore all consumers including future consumers, can benefit from Projects.

As outlined in Chapters 3 and 6 of the SIF Governance Document, we require the Funding Party to work collaboratively with other Networks and third-party innovators to disseminate the learnings and data from Projects and ensure that these are publicly available. This includes taking part in annual events.

16. COLLABORATION

The Funding Party must collaborate with third-party innovators as Project Partners, as well as work closely with other parties in the energy supply chain, as set out in Chapter 3 of the SIF Governance Document.

17. AMENDMENT OR REVOCATION

As set out in Chapter 7 of the SIF Governance Document, this SIF Project Direction may be amended or revoked under the following circumstances:

- (i) if the Funding Party considers that there has been a material change in circumstance that requires a change to the SIF Project Direction, and the Authority agrees; or

- (ii) to reflect amendments made to the Licence.

18. HALTING OF PROJECTS

This SIF Project Direction is subject to the provisions contained in Chapter 7 of the SIF Governance Document relating to the halting of Projects. By extension, this SIF Project Direction is subject to any decision by the Authority to halt the Project to which this SIF Project Direction relates and to any subsequent relevant SIF Funding Direction issued by the Authority pursuant to Special Condition 9.9 of the Electricity Distribution Licence.

Further to the requirements in Chapter 7 of the SIF Governance Document, in the event the Authority decides to halt the Project to which this SIF Project Direction relates, the Authority may issue a statement to the Funding Party clarifying the effect of that halting decision as regards the status and legal force of the conditions contained in this SIF Project Direction.

NOW THEREFORE:

In accordance with the SIF Governance Document issued pursuant to Special Condition 9.9 of the Electricity Distribution Licence of the Licence the Authority hereby issues this SIF Project Direction to the Funding Party in relation to the Project.

This constitutes notice of reasons for the Authority's decision pursuant to section 49A (Reasons for decisions) of the Electricity Act 1989.

Failure to comply with the conditions of this SIF Project Direction means that Ofgem may treat all or part of the SIF Approved Amount received by the Funding Party as SIF Disallowed Expenditure.

ANNEX 1: PROJECT BUDGET

SIF Project Direction costs	
Cost Category	Total Project costs (£)
Labour	£555,350
Materials	£ -
Subcontracting	£ -
Travel and subsistence	£ -
Other costs	£ -
Total	£555,350

Project Partner	Total project costs (£)	Project contribution (£)	Total SIF Funding requested (£)	Project contribution (%)
UK POWER NETWORKS (OPERATIONS) LIMITED	£63,060	£6,306	£56,754	
BARINGA PARTNERS LLP	£235,200	£23,520	£211,680	
MARITIME TRANSPORT LIMITED	£33,000	£3,300	£29,700	
ENERGY SYSTEMS CATAPULT LIMITED	£124,490	£12,449	£112,041	
VOLTEMPO GROUP LIMITED	£74,600	£7,460	£67,140	
VOLTLOADER LIMITED	£25,000	£2,500	£22,500	
Total	£555,350.00	£55,535.00	£499,815.00	11%



Making a positive difference
for energy consumers

The Office of Gas and Electricity Markets

Commonwealth House, 32 Albion Street, Glasgow, G1 1LH **Tel** 020 7901 7000

www.ofgem.gov.uk

**ANNEX 2 TO SCHEDULE: TEMPLATE OF BANK ACCOUNT DETAILS TO BE PROVIDED
TO EITHER NGT (BOX.GSOSETTLEMENTS@NATIONALGRID.COM) OR NESO
(revenue.invoice@nationalgrideso.com)**

Company name:

Primary Contact Details (only one contact permitted)

First Name:

Last Name:

Email address:

Mobile phone number:

Work phone number:

Address details

Address name:

Street address:

City:

State / region:

Post code:

PO box: (if applicable)

PO box post code: (if applicable)

Banking details

These should be evidenced in non-editable format. The evidence provided must show company name and bank details and it should be dated within the last 6 months.

Any of the below documents will suffice:

- Bank statement (scanned document)
- Void cheque
- Paying in slip
- Screenshot of online banking (showing a logged in account with bank account and sort code, with browser visible)